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that concern for all employees is not only good personnel policy, it is also an important factor in maintaining the security of Agency activities.

- (2) (U//~~AI~~/O) **ADVERSE PERSONNEL ACTIONS.** Adverse personnel actions refer to any disciplinary actions, excluding oral admonitions and letters of warning, taken against an employee for suitability issues such as poor performance or misconduct or for security reasons. Descriptions of these disciplinary actions, as well as procedures for imposing them, can be found in AR 13-3. All adverse personnel actions are processed through SAS.

- (3) (U//~~AI~~/O) **REPOSITORY OF ADVERSE PERSONNEL INFORMATION.**

It is Agency policy that SAS be advised of **and updated on** developing and/or potential cases of employees with suitability or security problems and be notified of all disciplinary actions, except for oral admonitions and letters of warning as noted above. Early identification of cases involving questions of security and/or suitability is of considerable utility in achieving satisfactory resolutions, both in terms of employees' welfare and Agency security and counterintelligence concerns. SAS serves as the official repository for records of all adverse personnel actions, which must be reported to SAS. This reporting requirement is designed to ensure records continuity and uniformity of disciplinary actions, and to provide the Personnel Evaluation Board (PEB) and the Overseas Candidate Review Board (OCRB), as applicable, with access to all relevant information.

- c. (U//~~AI~~/O) **ORGANIZATION.** Chief, SAS reports directly to Chief, Personnel Security Group (PSG), OS, and serves as the OS representative in handling cases of employees with performance, suitability, or security problems and adverse personnel actions on an Agency-wide basis.

d. (U) **RESPONSIBILITIES**

- (1) (U//~~AI~~/O) Chief, SAS shall:

- (a) (U//~~AI~~/O) Provide advice, counseling, and guidance, as appropriate, to employees facing adverse action and/or whose performance, conduct, or eligibility for continued access to classified information has been called into question. The object of such counseling is to provide constructive support to such employees and to seek to make available to them a range of Agency personnel support resources.
- (b) (U//~~AI~~/O) Provide advice, guidance, and training to Agency managers and supervisors, component human resource (HR) officers, and area security officers (ASOs) in identifying and handling cases of employees with

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performance, conduct, or security problems, and imposing discipline in accordance with the procedures described in AR 13-3.

- (c) (U//~~AIUO~~) Provide advice and technical guidance to the **Director of Security (D/OS)** on the formulation, implementation, and interpretation of policies concerning employees facing adverse action and/or whose performance, conduct, or eligibility for continued access to classified information has been called into question.
 - (d) (U//~~AIUO~~) Serve as the executive secretary of the PEB and provide staff support to monitor the implementation of or carry out the PEB's recommendations, as detailed in AR 13-5.
 - (e) (U//~~AIUO~~) Provide staff support to **ensure appropriate** implementation of termination decisions made in accordance with AR 13-8, including termination decisions made without convening the PEB, such as termination of reserve employees, summary termination by the D/CIA, or termination of employees for abandonment of position, legal incompetence, or declaration as excess to the needs of the service.
 - (f) (U//~~AIUO~~) Serve, upon request of **Chief/PSG**, as the chairperson of the PEB for problem cases involving trial period employees.
 - (g) (U//~~AIUO~~) Serve, upon request of **Chief/PSG**, as the chairperson of the OCRB that reviews overseas assignment cases involving security, suitability, and/or performance issues.
 - (h) (U//~~AIUO~~) Receive referrals of individual Office of Inspector General cases and convene the PEB, in appropriate cases, to ensure that associated actions taken are consistent throughout the Agency.
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- (j) (U//~~AIUO~~) Monitor and document compliance with the disciplinary actions made in accordance with AR 13-3 that management imposes.
 - (k) (U//~~AIUO~~) Serve as the repository for records of all accountability and disciplinary actions – other than oral admonitions and letters of warning – and maintain a permanent record, including the original documentation, of all such actions.
 - (l) (U) Not used.
 - (m) (U//~~AIUO~~) Maintain follow-up contact with post-employment cases, as appropriate.
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(p) (U//~~AIUO~~) Administer and process garnishment orders for Agency employees.

(2) (U//~~AIUO~~) Agency managers and supervisors, component HR officers, and ASOs shall:

(a) (U//~~AIUO~~) Advise SAS of developing and/or potential adverse actions and of any employees whose performance, conduct, and/or eligibility for continued access to classified information has been called into question.

(c) (U//~~AIUO~~) Report and provide to SAS all relevant information regarding suitability or security issues which may warrant adverse action, including reporting completed adverse actions in writing to SAS within **ten** (10) business days of the decision.

(4) (U//~~AIUO~~) Office of Medical Services (OMS) shall:

(a) (U//~~AIUO~~) Report to SAS sensitive personnel information discovered or developed by OMS and deemed by OMS to be relevant to an employee's performance, conduct, and/or eligibility for continued access to classified information.

(b) (U//~~AIUO~~) Advise SAS if any medical information bearing on a particular case being handled by SAS is available in OMS.

(5) (U) The ASO Program Manager shall:

(a) (U//~~AIUO~~) Report to SAS information concerning formal disciplinary actions taken as a result of security incidents.

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